

immediate anticipation is an ambitious and realistic transformation plan. It requires a long-term vision and an ability to act immediately. My aim is to bring aboard now all stakeholders: the armed forces, the industry, the DGA and the younger generations

who will join us.

Laurent Collet-Billon, Chief executive of the DGA

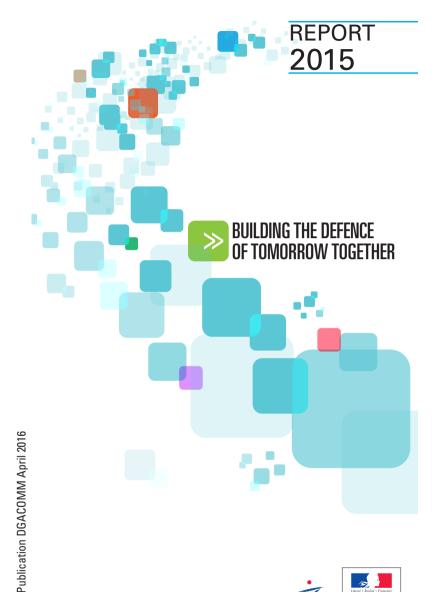




www.defense.gouv.fr/dga



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A transformation plan built around 4 dimensions

Increasing exports: thanks to a team France with DGA as the key representative for the Ministry of defence





Optimize Defence tool: A new capability-driven approach shared by the DGA and the Forces: thinking upstream and global before thinking local and programme

Foster French innovation: The DGA as a driving force for the industry as well as for civilian and military research





Ensuring control of the digital environment: Collaborative work between the DGA & industrial and state partners showing the way to a DGA 5.0



Kev 2015 figures SCIENCE & TECHNOLOGY €852 M* DGA, lead Furonean Defence €10,706 M° research player r French governm 130 RENAULT TRUCKS 4 **134** CNES **253 NEXTER** 13 301 MBDA 34 603 DASSAULT 862 SAFRAN **23** 1.263 CEA 1,581 THALES 222 1.644 DCNS 109 1.885 OTHER AIRBUS GROUP 2.050 INNOVATION RAPID, ASTRID, THESES... Payment allocations* to industry in 2015 (million EUR)

RNFRS PREPARING THE FUTURE - - - - -

- Aster 30 B1NT
- COMSAT NG. 3rd MUSIS satellite
- Definition of the Maritime Mine
- Countermeasure system

EOUIPMENT ORDERS

• 7 Tigre helicopters

PUBLIC SECTOR

6 NH90 helicopters

MAP OF THE EMPLOYMENT GENERATED BY THE DEFENCE INDUSTRY



165,000 MOSTLY HIGH-TECH JOBS THAT CAN'T BE RELOCATED MAINLY SPREAD OVER 8 REGIONS

FOSTER INNOVATION

SME DEFENCE PACT

Over 8,500 SMEs registered on the portal for public Defence procurement

23 Regional poles for **Defence economy** (PRED) created

to facilitate the access of SMEs to the Ministry of Defence

SMEs support

RAPID

€ 50 M

62 new

projects

process:

7 bilateral conventions signed with prime contractors to support the growth of SMEs

The DGA also monitors:

- 2.000 SMEs of which 400 have national sovereignty activities
- Over 300 laboratories which derive benefits from innovation support programmes of the DGA

INNOVATION OF THE YEAR

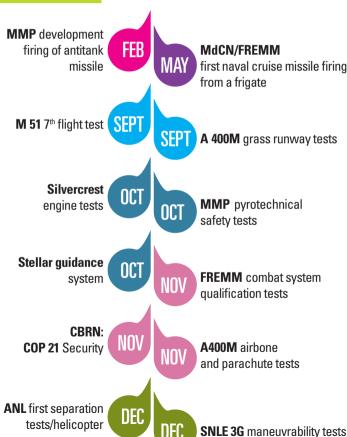
SIMBA: a flax-based innovative sandwich material for aeronautics and automotive.

Lighter, as resistant as conventional composite. flax fiber meets the new environmental challenges

KNOW-HOW



EMBLEMATIC STEPS









led by the Ministry of Defence



France's customers ask for an increased DGA support: recognized methods and a unique technical expertise

Amount of export orders in 2015 of French manufacturers in the Defence sector

(*estimate January 2016 the final amount of orders will be published, as every year, in the Report to Parliament 2016 on Defence equipment export from France)